



Determining Hard Time Task Periods

Risk Based Decision Making



Introduction



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Determining Optimum Hard Time Task Periods

Sessions Coverage

1. Maintenance taxonomy;
2. Overview of methods for determining a preventive maintenance program;
3. Approach to identifying optimum task periods for wear out items;
4. Hands on use of a simple spreadsheet model;
5. Discussion on how the described approach achieves a defensible budget



Session 1

Maintenance Taxonomy

What is Maintenance?

All activities necessary to **retain** an item in or **return** it to a serviceable condition.

*Blanchard 1974
Nowlan and Heap 1978
IEC International Electrotechnical Vocabulary**

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Maintenance Objectives - Aerospace Industry

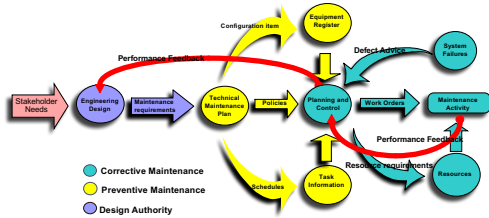
- Preserve **inherent levels of safety and reliability** designed into equipment
- **Restore safety and reliability** to their inherent level when deterioration has occurred
- **Obtain the information** to improve all processes associated with the system lifecycle
- Do the above at **lowest cost of ownership**

*Adapted from
Nowlan and Heap page xvi
December 1978*

Discussion 

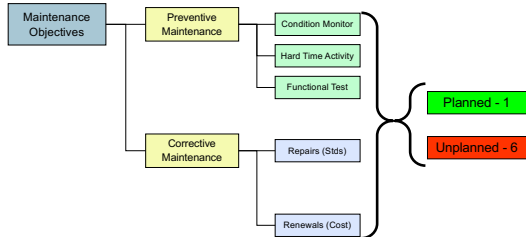
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Maintenance Management Model



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Maintenance terminology



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Reliability and maintenance facts

- Reliability characteristics are **inherent** in design solutions
- Equipment possess one of **six reliability characteristics**
- **Maintenance action** addresses the **consequence** of failures (all) rather than the **frequency**
- **Valid maintenance actions** must be:
 - **applicable** to the failure mode cause
 - **effective** in managing the consequences of failure mode

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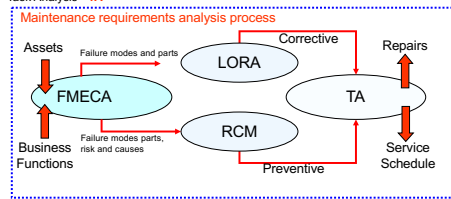


Session 2

Determining Preventive Maintenance Plans

Maintenance Requirements Analysis

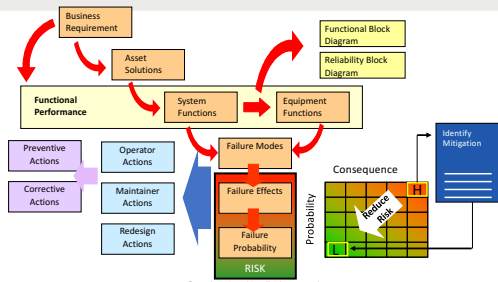
Failure Mode Effects and Criticality Analysis – FMECA
Reliability Centered Maintenance – RCM
Level of Repair Analysis - LORA
Task Analysis - TA



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11

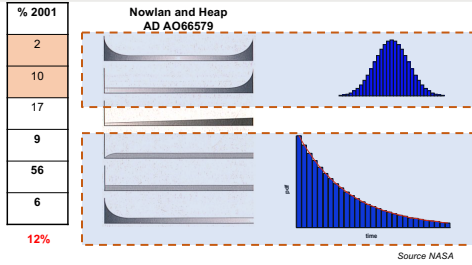
FMECA – a risk process



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12

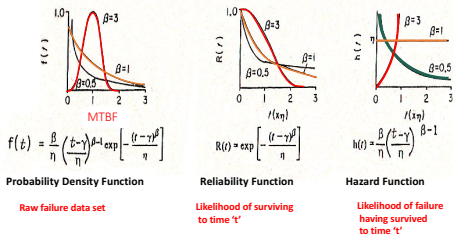
Relating characteristic to task type



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13

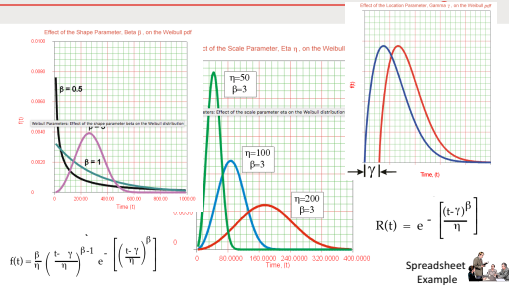
Weibull family of curves



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14

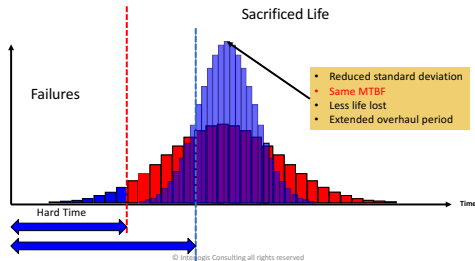
Effect of beta β (shape), eta η (scale) and gamma γ (position) parameter



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15

Hard time replacement, quality and lost life

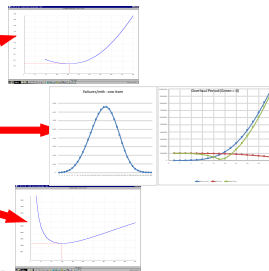


RCM – 7 Questions and 4 Answers

1. Which assets are **important** to the business?
2. What are its **functions**?
3. How does it **fail to perform** that function?
4. What **causes** it to fail?
5. What **happens** when it fails?
6. How can that failure be **managed**?
7. What can be done if the **failure cannot be managed**?

RCM - The four risk based solutions

- **Examine** condition to detect potential failures (Condition Monitor)
- **Restore** or discard before a maximum age (Hard Time)
- **Check** to find failures that are not evident (Failure Finding)
- **Apply default tasks** of "run to failure" or "redesign"





Session 3

Determining optimum "hard time" task period

Identifying failure modes

failure mode

- manner in which failure occurs
- Note 1 to entry: A failure mode may be defined by the **function lost** or **state transition** that occurred.

Valve, Hydraulic	Leaking	.77
	Stuck Closed	.12
	Stuck Open	.11
Valve, Pneumatic	Leaking	.28
	Stuck Open	.20
	Stuck Closed	.20
	Spurious Opening	.16
	Spurious Closing	.16
Valve, Relief	Premature Open	.77
	Leaking	.23

- Examples – MIL-HDBK-338B

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Failure Mode Examples – MIL-HDBK-338B

TABLE 7.8-1: FAILURE MODE DISTRIBUTION OF PARTS*

DEVICE TYPE	FAILURE MODE	MODE PROBABILITY (α)
Accumulator	Leaking	.47
	Seized	.23
	Worn	.20
	Contaminated	.10
Actuator	Spurious Position Change	.36
	Binding	.27
	Leaking	.22
	Seized	.15
Alarm	False Indication	.48
	Failure to Operate	.29
	Spurious Operation	.18
	Degraded Alarm	.05

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21

RCM - The four risk based solutions

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Hard time task assessments – 3 methods

Weibull analysis

- Weibull analysis is a statistical technique that uses failure data to provide accurate failure predictions. It selects the time at which the number of occurrences of the failure mode reaches an unacceptable level. (i.e. where the overhaul of survivors is equal to the cost of failures to that point)

Testing

- Many components require certification tests that ensure that the component will operate for a certain period without failure. Aircraft structure, for example, is usually tested to failure under a full-scale fatigue test to ensure that it will remain crack-free for the life of the aircraft.

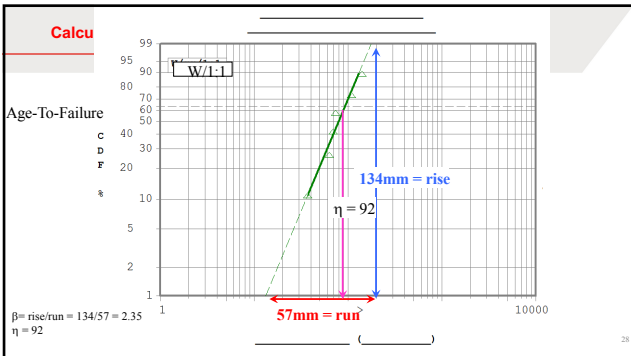
Fatigue analyses

- Fatigue analysis can be used to determine an item's life to crack initiation, which, in turn, can be used as a basis to establish a Hard Time task interval.

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Effect of beta β (shape), eta η (scale) and gamma γ (position) parameter

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Session 4

Hands On Spreadsheet Model

Hard time tasks – When do I overhaul a working item?

- Is a condition monitoring task applicable and effective?
- Is a Hard Time Overhaul task applicable and effective?
- Is a Hard Time Discard task applicable and effective?
- Is a Relaxed Binding task applicable and effective?
- Reliability or Run-to-Failure

Model

For populations of items only

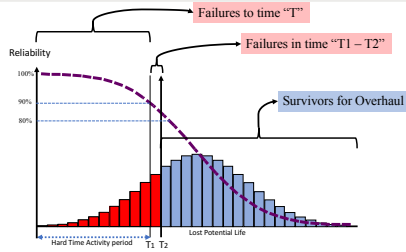
Item Wear Out

Restoration Period

Cost Profile

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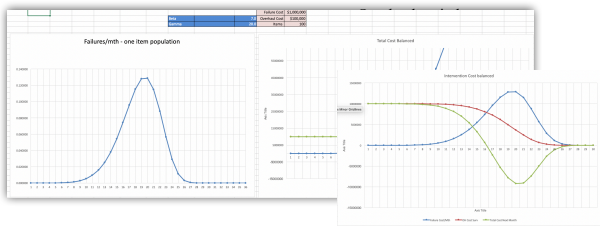
Setting a cost benefit ratio for possible hard time periods



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31

Two approaches to financial optimisation – Case study spreadsheet



Activity 1.0

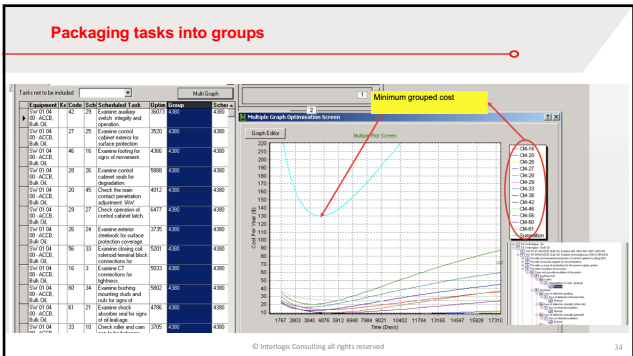
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32

Activity 1.0 - Hard time task period case study

- Failure Characteristics for Weibull statistical measure
- Beta shaping factor = 4
- Gamma = MTBF of 20 (months)
- Functional Failure Cost = \$200,000
- Overhaul Cost = \$10,000
- Optimum Overhaul Period _____

- **OPTION 1**
- If I can achieve a Beta shaping factor of 7 what would be the reduction in overhaul costs?
- Overhaul costs reduced by _____ %
- _____
- **OPTION 2**
- If I can extend my reliability by 20% (MTBF 60 mths to 72 mths)
- Overhaul costs would be reduced by _____



Session 5

Creating the “defensible budget”

Australian Defence Industry – Rizzo report

Title	Description
Strategic Actions	
1 Formalise Asset and Sustainment Methodologies	Navy and DMO should jointly establish practical methodologies for integrated through-life Asset and Sustainment Management.
2 Take Whole-of-Life Decisions	Defence and DMO should ensure that decisions made during acquisition fully consider whole-of-life costs and capability, through a rigorous and formalised Asset Management process.

Value Proposition

Defining a **defensible** budget to achieve **agreed platform outputs**

The defensible budget revisited

- **Assures agreed and verifiable objectives of:**
 - Safety and environmental risks managed
 - Required performance achieved at known level of assurance
 - All done at a **desired balance** between the *performance, the cost and the residual risk*
- **Defensible is defined as comprising solutions that are:**
 1. **Fact and risk based**
 2. **Fully traceable to system/asset output requirements**
 3. Demonstrably good practice (*international and national standards*)
 4. Compliant with statutory and regulatory imperatives
 5. Implemented by competent (*certified*) staff
 6. **Supported by verified technology (*information and decision systems*)**
 7. Transparently and verifiably costed
 8. Deliverable in the agreed time frame

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31



Thanks and Questions
