

Final Statement and Recommendations The 23rd International Asset, Facility & Maintenance Management Conference

Riyadh Jan. 14th, 2026



By the grace of Almighty Allah, and under the generous patronage of His Royal Highness Prince Faisal bin Bandar bin Abdulaziz Al Saud, Governor of the Riyadh Region, the Saudi Asset, Facility, and Maintenance Management Association (SAFMMA), in Partnership with the Arab Asset, Facility, and Maintenance Management Council, organized the International Asset, Facility, and Maintenance Management Conference at at Sofitel Riyadh Hotel, Princess Nouf bint Abdulaziz International Convention Centre, from 12 to 14 January 2026.

The conference was held in strategic partnership with a number of government entities and relevant ministries, including the Ministry of Municipalities and Housing, the Ministry of Environment, Water and Agriculture, the Ministry of Hajj and Umrah, the Ministry of Investment, the General Authority of Civil Aviation, and the Riyadh Municipality, in addition to the Saudi Electricity Company, and in cooperation with a group of local, regional, and international authorities and organizations.

The conference was accompanied by the delivery of **twenty-two workshops and two training programs on excellence in asset management and professional facility management, in addition to the Asset and Facility Management Expo (AFM Expo), which included pavilions for approximately 70 entities. Around 85 speakers and experts from 25 countries participated in the conference**, sharing their expertise through fifteen sessions and panel discussions. The conference also hosted special meetings for the International Maintenance Organization (IMA).

Based on the working papers presented and the discussions and deliberations witnessed during the conference, the participants recommend the following:

01

Urging various organizations to give due attention to applications of artificial intelligence and digital twins, and to provide the appropriate environment and procedures for their activation in asset, facility, and maintenance management, due to their significant impact on improving performance quality, reducing costs, and enhancing maintenance decision-support methods. Emphasis is placed on the need to consider cybersecurity requirements to protect operation and maintenance systems, to allocate a clear mechanism within maintenance and facility management for updating applications and conducting cybersecurity reviews, and to focus on asset risk assessments and system criticality to enhance reliability and reduce risks.

02

Recommending the utilization of the guidance document on digital transformation steps in facility and maintenance management published by the International Maintenance Organization (IMA), and the establishment of performance indicators to assess the feasibility of transformation steps, in order to facilitate the exchange of experiences and expertise among Arab countries, compare them with global achievements in this field, develop strategies to measure organizational readiness for implementing digital twins, benefit from the expertise of specialized consulting entities, and calling for the launch of an initiative adopted by the Council and the Association to provide advisory support and expertise to overcome challenges and achieve digital transformation objectives.

03

Recommending that the Saudi Asset, Facility, and Maintenance Management Association and the Arab Asset, Facility, and Maintenance Management Council, through OMAINTEC Academy, develop a methodology and guidance manual for the development of education and training programs to keep pace with the requirements of digital applications in facility and maintenance operations. The Council is also urged to organize higher diploma programs, executive master's degrees, or international fellowships in the field of maintenance digitalization.

04

Recommending that the Arab Asset, Facility, and Maintenance Management Council and the Saudi Asset, Facility, and Maintenance Management Association adopt the launch of an electronic platform on the Council's online portal, to enable the exchange of expertise among organizations, authorities, and companies in Arab countries, and to compile successful experiences in digital transformation in maintenance and digital twin applications.

05

Recommending that facility and maintenance departments across various entities develop systematic strategies and policies for data collection and analysis plans, to maximize the benefits of data utilization in achieving effective digital transformation, particularly in the development of performance measurement indicators.

06

Emphasizing the importance of adopting predictive maintenance strategies based on the use of artificial intelligence, smart technologies, and robotics in the inspection and maintenance of electrical systems, transportation systems, and infrastructure, as well as water systems and network maintenance.

07

Highlighting the importance of leveraging the data made available through computerized facility and maintenance management systems to support sustainable practices, reduce energy consumption, and enhance sustainability objectives.

08

Calling for the adoption of a mechanism that promotes closer collaboration between academic and research communities and professional sectors, to address challenges associated with digital transformation and to develop innovative solutions that meet the evolving needs of facility management.

The participants extend their sincere appreciation to the Patron of the Conference, His Royal Highness Prince Faisal bin Bandar bin Abdulaziz Al Saud, Governor of the Riyadh Region, and recommend sending a cable of thanks to His Royal Highness for his gracious patronage of the conference. They also express their gratitude to the Saudi Asset, Facility, and Maintenance Management Association, the Arab Asset, Facility, and Maintenance Management Council, the supporting entities involved in organizing the conference, the sponsoring companies, and the organizing partner of the conference, TSG-EXICON, for the excellent organization, precision in execution, and generous hospitality.

